

Rehabilitation of Offenders

Reducing priority crime, anti-social behaviour and re-offending



In order to stop the 'revolving door' of offending, it is essential to deal with the root causes. Pathways out of offending include, but are not limited to:

- Accommodation
- Education
- Substance misuse.

Nationally, the Government's Transforming Rehabilitation programme will transform the delivery of offender services in the community, opening the majority of probation services to competition with contracts awarded to Community Rehabilitation Companies (CRC).

The Norfolk Rehabilitation Board will bring agencies, including CRC, together to deliver services in a co-ordinated way.

Desired outcome of commissioning activity:

- Early intervention and prevention of crime
- Prevent re-offending
- Change the behaviour of perpetrators.

What does the needs assessment say?

- Provide a grant to fund a link worker with 180 Degree Norfolk to forge relationships with those offenders who find it difficult to engage with statutory and non-statutory services and begin to learn about their needs and goals and support them in not offending
- Provide a grant to 180 Degree Norfolk to resource an offender emergency needs fund

to meet the needs of those on the project for whom there is no statutory obligation on any organisation to provide

- Increase capacity and capability to support vulnerable women (particularly victims of domestic abuse with complex needs) in new and innovative ways)
- Provide a grant to 4Women Centre in support of their work reducing the number of women entering the criminal justice system (see 2.4 under theme 2) and enable development of an Integrated Offender Management-type scheme for female offenders
- Provide a grant to support a Caring Dads Safer Children's Programme for Norfolk
- Provide funding to enable the development of a more complete health needs assessment of offenders in Norfolk working with Norfolk Public Health
- Fund the development of a Rehabilitation Pathways website to facilitate integrated offender management, improved partnership working and the development of a 'Through the Gate' process
- Explore potential of restorative approaches within Youth Offending Team cohort to address low-level domestic abuse and prevent escalation.

I will measure success based on:

- Changes made as a result of the service commissioned, e.g. have the services reduced the harm and risk to society, reduced re-offending and enabled participants to support themselves and make a positive contribution to society?

Evidence that the provider has been successful may include:

- A reduction in the extent or severity of offending
- Progression along the pathways out of offending, e.g. in employment or drugs cessation
- Comparing the offenders' circumstances at intake to the service with those at exit.

Theme 3: Commissioning Intentions

Commissioning intent	How it will be commissioned	Amount	Additional information	Time frame
3.1 Rehabilitation Coordinator	Consultancy contract	£29,200	Pays for a consultant 2 days a week plus a working budget of £10,000	Contract in place
3.2 To provide a link worker for 180 Degree Norfolk to forge relationships with those offenders who find it difficult to engage with statutory and non-statutory services	Grant from 1 April 2014 until 31 March 2015	£31,000	This will increase the capability of a service that the PCC currently funds	1 April 2014
3.3 To provide an offender emergency needs fund to meet the needs of those in the 180 Degree Norfolk project for whom there is no statutory obligation on any organisation to provide	Grant from 1 April 2014 until 31 March 2015	£10,000	This relates to the continuation of an aspect of a service that the PCC currently funds	1 April 2014
3.4 To provide early support to fathers who are struggling with being a parent, exhibiting behaviour that may be frightening, destructive and disruptive to the family, bringing about positive behavioural change	Grant from 1 April 2014 until 31 March 2015	£10,000	This relates to a service, 'Caring Dads', currently running in Suffolk and being delivered by third sector organisation Men's Craft.	During 2014
3.5 To provide an outreach project in the West Norwich area, to improve the life chances of vulnerable young people and prevent involvement in crime and victimisation	Grant	£41,200	This relates to the continuation of a project, 'Reach', provided by the Henderson Trust. Funding of £40,000 per annum has been granted for 3 years	1 April 2014
3.6 To provide early intervention with young people who are vulnerable to being involved in crime or anti-social behaviour	Grant	£114,000	This relates to the continuation of funding provided for the year 2013/14 by the PCC to the Youth Offending Team	1 April 2014
3.7 Offender health needs assessment	Direct commissioning	£3,000	Funding half the cost of a £6,000 project delivered to Norfolk Public Health	

Theme 3: Commissioning Intentions continued

Commissioning intent	How it will be commissioned	Amount	Additional information	Time frame
3.8 Rehabilitation website	Direct commissioning	£8,000	To support all key partners by providing a website for better coordination of rehabilitation services for ex-offenders. To support the work of the Rehabilitation of Offenders Board	In progress

Principal stakeholders: MOJ, Norfolk Police & Crime Panel, Norfolk Rehabilitation Board, Norfolk Youth Offending Board, Norfolk Community Safety Partners, and Norfolk & Suffolk Criminal Justice Board partners